## METRO

## Fiscal Year 2013 Monthly Board Report

## Revenue • Expense • Ridership • Performance

May 2013

# MONTHLY BOARD REPORT <br> May 2013 

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## MONTHLY BOARD REPORT

May 2013

## Summary

- Sales Tax revenue year-to-date of $\$ 470.7$ million through June 2013 is $\$ 15.9$ million or $3.5 \%$ over budget. June 2013 revenue of $\$ 50.5$ million is $\$ 2.4$ million or $5.1 \%$ over budget.
- Fare revenue of $\$ 46.7$ million through May 2013 year-to-date is $\$ 3.9$ million or $9.2 \%$ over budget. May 2013 revenue of $\$ 5.8$ million is $\$ 0.5$ million or $8.5 \%$ over budget.
- Grants Applied to Operating Expenses year-to-date of $\$ 28.6$ million through May 2013 is $\$ 20.8$ million or $265.3 \%$ over budget. May 2013 Grants Applied to Operating Expenses of $\$ 0.6$ million is $60.4 \%$ over budget.
- Capital Grant revenue year-to-date of $\$ 127.9$ million through May 2013 is $\$ 17.7$ million or $16.0 \%$ over budget.
- Interest \& Miscellaneous revenue year-to-date of $\$ 5.4$ million through May 2013 is $\$ 1.8$ million or $49.6 \%$ over budget. May 2013 revenue of $\$ 0.5$ million is $\$ 0.3$ million or $119.0 \%$ over budget.
- Operating expenses year-to-date of $\$ 281.7$ million through May 2013 are $\$ 8.6$ million or $3.0 \%$ under budget. May 2013 expenses of $\$ 37.4$ million are $\$ 1.6$ million or $4.5 \%$ over budget.
- METRORail Expansion expenses year-to-date of $\$ 245.2$ million through May 2013 are $\$ 80.7$ million or $24.8 \%$ under budget. May 2013 expenses of $\$ 35.7$ million are $\$ 5.3$ million or $13.0 \%$ under budget.
- Other Capital Improvement Program expenses year-to-date of $\$ 28.2$ million through May 2013 are $\$ 48.6$ million or $63.3 \%$ under budget. May 2013 expenses of $\$ 4.7$ million are $\$ 15.5$ million or $76.8 \%$ under budget.
- General Mobility Program expenses year-to-date of $\$ 99.2$ million through May 2013 are $\$ 11.6$ million or $10.5 \%$ under budget. May 2013 expenses of $\$ 6.8$ million are $\$ 6.7$ million or $49.9 \%$ under budget.
- Debt Service expenses year-to-date of $\$ 55.0$ million through May 2013 are on budget.
- METROBus ridership (fixed route) year-to-date of 45.9 million through May 2013 is $1,783,000$ or $4.0 \%$ over last year. May 2013 ridership of 5.9 million is 239,000 or $4.3 \%$ over last year.
- METRORail ridership year-to-date of 7.8 million through May 2013 is 223,000 or $2.9 \%$ over last year. May 2013 ridership of 0.9 million is 7,000 or $0.8 \%$ under last year.
- Performance Indicator Summary:

| Safety \& Security | Rail accidents are below the benchmark both for the month and for the year-to- <br> date. Bus Accidents are below the benchmark for the month and for the year- <br> to-date. Total Major Security Incidents are below the benchmark for the month <br> and year-to-date. Major Security Incidents on METRO properties are below <br> the benchmark for the month and for the year-to-date. |
| :--- | :--- |
| Service Reliability |  | | On-Time Performance for Local Bus, Park \& Ride Bus, and Rail is above the |
| :--- |
| minimum performance standard for both the month and the year-to-date. The |
| Mean Distance Between Mechanical Failures (MDBF) for all buses is above |
| both the monthly and year-to-date minimum standard. |

Customer Service Complaint Contacts met the goal for the month and year-to-date. The number of Commendations met the goal for the month and the year-to-date. The Average Call Center Answer Delay met the goal for the month and year-to-date periods.

# MONTHLY BOARD REPORT <br> May 2013 <br> Sales Tax Revenue thru June 2013 



Total FY2013 Sales Tax budget is $\mathbf{\$ 6 1 4 . 8}$ million

|  | Budget to Actual FY2013 <br> (\$ millions) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget |  | Actual |  | Variance |  | \% |
| October | \$ | 45.2 | \$ | 48.9 |  | 3.6 | 8.0\% |
| November |  | 53.8 |  | 53.8 |  | (0.0) | (0.0\%) |
| December |  | 45.5 |  | 49.2 |  | 3.7 | 8.2\% |
| January |  | 45.8 |  | 47.6 |  | 1.7 | 3.8\% |
| February |  | 67.0 |  | 66.0 |  | (1.0) | (1.4\%) |
| March |  | 44.6 |  | 47.4 |  | 2.8 | 6.3\% |
| April |  | 43.9 |  | 46.9 |  | 2.9 | 6.7\% |
| May |  | 60.9 |  | 60.5 |  | (0.4) | (0.7\%) |
| Jun |  | 48.0 |  | 50.5 |  | 2.4 | 5.1\% |
| July |  | - |  | - |  | - | 0.0\% |
| August |  | - |  | - |  | - | 0.0\% |
| September |  | - |  | - |  | - | 0.0\% |
| FY 2013 | \$ | 454.8 | \$ | 470.7 | \$ | 15.9 | 3.5\% |

Prior Year vs. Current Year
(\$ millions)

|  | Prior Year |  | Current Year |  | Variance |  | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| October | \$ | 45.2 | \$ | 48.9 |  | 3.7 | 8.1\% |
| November |  | 51.8 |  | 53.8 |  | 2.0 | 3.8\% |
| December |  | 42.3 |  | 49.2 |  | 6.9 | 16.4\% |
| January |  | 43.5 |  | 47.6 |  | 4.0 | 9.3\% |
| February |  | 63.7 |  | 66.0 |  | 2.3 | 3.6\% |
| March |  | 41.6 |  | 47.4 |  | 5.9 | 14.1\% |
| April |  | 43.0 |  | 46.9 |  | 3.8 | 8.9\% |
| May |  | 55.8 |  | 60.5 |  | 4.8 | 8.6\% |
| June |  | 45.8 |  | 50.5 |  | 4.7 | 10.3\% |
| July |  | - |  | - |  | - | 0.0\% |
| August |  | - |  | - |  | - | 0.0\% |
| September |  | - |  | - |  | - | 0.0\% |
| FY 2013 | \$ | 432.7 | \$ | 470.7 | \$ | 38.1 | 8.8\% |

## Total FY2013 Fare Revenue budget is $\mathbf{\$ 6 5}$ million

|  | Budget to Actual FY2013 (\$ millions) |  |  |  | Variance |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget |  | Actual |  |  |  | \% |
| October | \$ | 5.7 | \$ | 6.6 | \$ | 0.9 | 16.5\% |
| November |  | 5.3 |  | 5.6 |  | 0.3 | 5.9\% |
| December |  | 4.9 |  | 5.1 |  | 0.2 | 3.9\% |
| January |  | 5.1 |  | 5.8 |  | 0.7 | 12.8\% |
| February |  | 5.0 |  | 5.6 |  | 0.6 | 13.0\% |
| March |  | 6.0 |  | 6.0 |  | 0.0 | 0.6\% |
| April |  | 5.4 |  | 6.1 |  | 0.7 | 13.2\% |
| May |  | 5.4 |  | 5.8 |  | 0.5 | 8.5\% |
| June |  | - |  | - |  | - | 0.0\% |
| July |  | - |  | - |  | - | 0.0\% |
| August |  | - |  | - |  | - | 0.0\% |
| September |  | - |  | - |  | - | 0.0\% |
| May 2013 YTD | \$ | 42.7 | \$ | 46.7 | \$ | 3.9 | 9.2\% |

Prior Year vs. Current Year
(\$ millions)

|  | Prior Year |  | Current Year |  | Variance |  | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| October | \$ | 5.8 | \$ | 6.6 | \$ | 0.8 | 13.9\% |
| November |  | 5.7 |  | 5.6 |  | (0.1) | (1.7\%) |
| December |  | 5.0 |  | 5.1 |  | 0.1 | 2.5\% |
| January |  | 5.1 |  | 5.8 |  | 0.7 | 12.9\% |
| February |  | 5.2 |  | 5.6 |  | 0.4 | 8.3\% |
| March |  | 5.8 |  | 6.0 |  | 0.2 | 4.1\% |
| April |  | 5.2 |  | 6.1 |  | 1.0 | 18.5\% |
| May |  | 5.4 |  | 5.8 |  | 0.5 | 8.4\% |
| June |  | - |  | - |  | - | 0.0\% |
| July |  | - |  | - |  | - | 0.0\% |
| August |  | - |  | - |  | - | 0.0\% |
| September |  | - |  | - |  | - | 0.0\% |
| May 2013 YTD | \$ | 43.1 | \$ | 46.7 | \$ | 3.6 | 8.3\% |

## Grants Applied to Operating Expenses

Total FY2013 Grants Applied to Operating Expenses budget is $\mathbf{\$ 7 1 . 1}$ million

| Budget to Actual FY2013 <br> (\$ millions) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget |  | Actual |  | Variance |  | \% |
| October | \$ | 0.3 | \$ | 0.3 | \$ | 0.0 | 2.3\% |
| November |  | 5.4 |  | 5.0 |  | (0.3) | (6.1\%) |
| December |  | 0.4 |  | 0.8 |  | 0.5 | 126.8\% |
| January |  | 0.4 |  | 0.9 |  | 0.5 | 145.3\% |
| February |  | 0.4 |  | 20.5 |  | 20.1 | 5568.4\% |
| March |  | 0.4 |  | 0.2 |  | (0.2) | (53.9\%) |
| April |  | 0.4 |  | 0.3 |  | (0.0) | (3.8\%) |
| May |  | 0.4 |  | 0.6 |  | 0.2 | 60.4\% |
| June |  | - |  | - |  | - | 0.0\% |
| July |  | - |  | - |  | - | 0.0\% |
| August |  | - |  | - |  | - | 0.0\% |
| September |  | - |  | - |  | - | 0.0\% |
| May 2013 YTD | \$ | 7.8 | \$ | 28.6 | \$ | 20.8 | 265.3\% |

## Capital Grant Revenue

Year-to-date Capital Grant revenue is $\mathbf{\$ 1 2 7 . 9}$ million versus $\mathbf{\$ 1 1 0 . 2}$ million budgeted.

Interest \& Miscellaneous Revenue
Total FY2013 Interest \& Miscellaneous Revenue budget is $\$ 5.3$ million
Budget to Actual FY2013
(\$ millions)

|  | Budget |  | Actual |  | Variance |  | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| October | \$ | 0.4 | \$ | 0.5 | \$ | 0.1 | 14.4\% |
| November |  | 0.3 |  | 0.4 |  | 0.1 | 48.4\% |
| December |  | 0.3 |  | 0.4 |  | 0.1 | 52.6\% |
| January |  | 0.3 |  | 0.5 |  | 0.2 | 76.6\% |
| February |  | 0.3 |  | 0.6 |  | 0.3 | 92.3\% |
| March |  | 0.7 |  | 2.0 |  | 1.3 | 191.3\% |
| April |  | 1.2 |  | 0.7 |  | (0.5) | (44.7\%) |
| May |  | 0.2 |  | 0.5 |  | 0.3 | 119.0\% |
| June |  | - |  | - |  | - | 0.0\% |
| July |  | - |  | - |  | - | 0.0\% |
| August |  | - |  | - |  | - | 0.0\% |
| September |  | - |  | - |  | - | 0.0\% |
| May 2013 YTD | \$ | 3.6 | \$ | 5.4 | \$ | 1.8 | 49.6\% |

# MONTHLY BOARD REPORT <br> May 2013 <br> Budget and Expense Summary 

(\$ millions)


# MONTHLY BOARD REPORT <br> May 2013 <br> Operating Expenses 

Comparison of Budget to Actual for the Month (May 2013)

|  | FY13 Annual <br> Budget | May <br> Budget | May <br> Actual | \$ Variance <br> \% (favorable)/unfavorable |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Labor \& Fringe Benefits | $\$ 265,736,008$ | $\$$ | $22,464,420$ | $\$$ | $21,641,748$ | $\$$ |
| $(822,672)$ | $(3.7 \%)$ |  |  |  |  |  |
| Non-Labor | $193,829,219$ | $15,293,131$ | $17,352,268$ | $2,059,137$ | $13.5 \%$ |  |

Comparison of Budget to Actual Year-to-Date May 2013 (8 Months)

| Expense Category | FY13 Annual Budget | Year-to-Date Budget | Year-to-Date Actual | \$ Variance \% Variance (favorable)/unfavorable |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Wages | \$ 103,135,921 | \$ 69,248,524 | \$ 67,846,989 \$ | \$ (1,401,535) | (2.0\%) |
| Union Fringe Benefits | \$ 56,576,950 | 36,166,657 | 34,197,122 | $(1,969,535)$ | (5.4\%) |
| Subtotal Union Labor | 159,712,871 | 105,415,181 | 102,044,111 | $(3,371,070)$ | (3.2\%) |
| Salaries and Non-Union Wages | 73,847,798 | 48,833,573 | 47,623,438 | $(1,210,135)$ | (2.5\%) |
| Non-Union Fringe Benefits | 32,175,339 | 21,064,276 | 20,365,101 | $(699,175)$ | (3.3\%) |
| Subtotal Non-Union Labor | 106,023,137 | 69,897,849 | 67,988,539 | $(1,909,310)$ | (2.7\%) |
| Subtotal Labor and Fringe Benefits | 265,736,008 | 175,313,030 | 170,032,650 | $(5,280,380)$ | (3.0\%) |
| Services | 33,549,988 | 22,171,581 | 17,743,522 | $(4,428,059)$ | (20.0\%) |
| Materials and Supplies | 19,502,440 | 13,250,346 | 12,771,161 | $(479,185)$ | (3.6\%) |
| Fuel \& Utilities | 50,104,164 | 33,044,858 | 32,375,416 | $(669,442)$ | (2.0\%) |
| Casualty and Liability | 3,256,864 | 2,320,300 | 1,858,542 | $(461,758)$ | (19.9\%) |
| Purchased Transportation | 79,695,333 | 52,902,853 | 54,009,643 | 1,106,790 | 2.1\% |
| Leases, Rentals and Misc. | 7,720,430 | 4,948,296 | 4,139,809 | $(808,487)$ | (16.3\%) |
| Subtotal Non-Labor | 193,829,219 | 128,638,234 | 122,898,091 | $(5,740,144)$ | (4.5\%) |
| Subtotal Labor and Non-Labor | 459,565,227 | 303,951,264 | 292,930,741 | $(11,020,523)$ | (3.6\%) |


| Contingency | $7,158,993$ | - | - | - | $0.0 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Allocation to Capital and GMP | $(21,724,220)$ | $(13,607,245)$ | $(11,211,020)$ | $2,396,225$ | $17.6 \%$ |
| Subtotal Contingency I Allocations | $\mathbf{( 1 4 , 5 6 5 , 2 2 7 )}$ | $\mathbf{( 1 3 , 6 0 7 , 2 4 5 )}$ | $(\mathbf{1 1 , 2 1 1 , 0 2 0 )}$ | $\mathbf{2 , 3 9 6 , 2 2 5}$ | $\mathbf{1 7 . 6 \%}$ |


| Total Operating Budget | $\$ 445,000,000$ | $\$ 290,344,019$ | $\$ 281,719,721$ | $\$$ | $(8,624,298)$ |
| :--- | :--- | :--- | :--- | :--- | :--- |


| Expense Type | YTD Budget | YTD Actual | (favorable)/ | nfavorable |
| :---: | :---: | :---: | :---: | :---: |
| Union Labor | \$ 105,415,181 | 102,044,111 |  | \$ (3,371,070) |
| Wages \& Fringe Benefits - primarily mechanic, technician, cleaner, and operator vacancies |  |  | $(4,725,000)$ |  |
| Benefits Trust Contribution - less than anticipated participation in the union health plan |  |  | $(1,264,000)$ |  |
| Overtime Wages |  |  | 2,593,000 |  |
| Non-Union Labor | 69,897,849 | 67,988,539 |  | (1,909,310) |
| Salaries and fringes primarily related to vacancies |  |  | $(2,587,000)$ |  |
| Timing in the use of vacation and sick time |  |  | 630,000 |  |
| Overtime related to the Rodeo and four rail shut downs due to construction |  |  | 330,000 |  |
| Services | 22,171,581 | 17,743,522 |  | $(4,428,059)$ |
| Delay in the 290 HOT Lane start-up and timing of invoices from the HOT Lane contractor |  |  | $(1,783,000)$ |  |
| Timing of contract services for buildings and grounds, general outside maintenance costs and related support services, offset by overruns in outside maintenance labor and waste removal |  |  | $(938,000)$ |  |
| Delayed spending on advertising, promotion, and planned marketing campaigns |  |  | $(866,000)$ |  |
| Timing of financial services expenses and savings resulting from contract modifications, and delays in the billing of audit and legal expenses |  |  | $(655,000)$ |  |
| Slower than anticipated execution of planning contracts |  |  | $(124,000)$ |  |
| Timing delays in other areas throughout the Authority - mostly in: |  |  | $(1,071,000)$ |  |
| - Education and training |  | $(304,000)$ |  |  |
| - Equipment repairs and maintenance |  | $(188,000)$ |  |  |
| - Legislative coordination |  | $(163,000)$ |  |  |
| -Timing of invoices for IT contractual support se | vices | $(145,000)$ |  |  |
| - Slower than anticipated execution of planning | ontracts | $(124,000)$ |  |  |
| - Support services |  | $(147,000)$ |  |  |
| Overruns in - |  |  |  |  |
| Unbudgeted employee related legal fees |  |  | 513,000 |  |
| Temporary help for the Customer Care Call Cen |  |  | 307,000 |  |
| General business legal fees |  |  | 117,000 |  |
| Materials \& Supplies | 13,250,346 | 12,771,161 |  | $(479,185)$ |
| Overrun in brakes |  |  | 109,000 |  |
| Timing delays in - |  |  |  |  |
| - Purchasing of special supplies pertaining to ticket and fare collection |  |  | $(136,000)$ |  |
| - Special and general office supplies |  |  | $(147,000)$ |  |
| - Purchasing of cleaning material and supplies |  |  | $(183,000)$ |  |
| - Purchasing of Technical equipment supplies |  |  | $(92,000)$ |  |
| Fuel \& Utilities | 33,044,858 | 32,375,416 |  | $(669,442)$ |
| Timing variances in phone services billing |  |  | $(542,000)$ |  |
| Lower natural gas expense due to early summer temperatures experienced in the second quarter |  |  | $(174,000)$ |  |
| Variances in Power due to more favorable contract terms with the new provider |  |  | $(66,000)$ |  |
| Unbudgeted fuel transportation costs |  |  | 148,000 |  |
| Casualty and Liability | 2,320,300 | 1,858,542 |  | $(461,758)$ |
| Timing variance in physical damage premiums |  |  | $(177,000)$ |  |
| More than expected recovery of subrogation |  |  | $(331,000)$ |  |
| Purchased Transportation | 52,902,853 | 54,009,643 |  | 1,106,790 |
| METROLift - due to unbudgeted demand, service mix, and contractor rate variance |  |  | 887,000 |  |
| Prior year Vanpool costs expensed in current year: van wrapping and advertising |  |  | 100,000 |  |
| Leases, Rentals and Miscellaneous | 4,948,296 | 4,139,809 |  | $(808,487)$ |
| Delayed spending and savings in discretionary items (Travel, Memberships, Subscriptions, etc.) |  |  | $(328,000)$ |  |
| Timing of software rentals |  |  | $(774,000)$ |  |
| Overrun in fees associated with the Referendum |  |  | 207,000 |  |
| Allocation to Capital and GMP | $(13,607,245)$ | $(11,211,020)$ |  | 2,396,225 |
| Vacancies in Capital Programs plus slower than | nticipated executio | rojects | 2,561,000 |  |

## MONTHLY BOARD REPORT

## May 2013

Total Net Operating Budget / Expenses by Department

| Department | Annual Budget |  | Budget |  | Expense |  | Variance |  | --Current Month-- |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | iance |  |  |  |  |
| Service Delivery | \$ | 313,745,265 |  |  | \$ | 208,143,912 | \$ | 207,542,371 | \$ | $(601,541)$ | \$ | 133,977 |
| Executive VP |  | 47,584,039 |  | 31,390,974 |  | 27,397,670 |  | $(3,993,304)$ |  | $(255,345)$ |
| Business Services |  | 44,427,041 |  | 29,392,548 |  | 25,838,000 |  | $(3,554,548)$ |  | $(238,202)$ |
| Human Resources |  | 15,150,590 |  | 9,949,699 |  | 9,462,440 |  | $(487,259)$ |  | 20,487 |
| IT |  | 14,190,968 |  | 8,923,544 |  | 7,446,177 |  | $(1,477,367)$ |  | $(153,391)$ |
| Procurement \& Materials |  | 7,314,931 |  | 4,815,623 |  | 4,767,558 |  | $(48,065)$ |  | $(10,792)$ |
| Marketing \& Corporate Communications |  | 5,182,390 |  | 3,945,806 |  | 2,973,478 |  | $(972,328)$ |  | $(46,722)$ |
| Small Business |  | 978,764 |  | 684,396 |  | 528,723 |  | $(155,673)$ |  | $(10,014)$ |
| Real Estate |  | 728,856 |  | 485,372 |  | 245,932 |  | $(239,440)$ |  | $(17,643)$ |
| Diversity \& Compliance |  | 629,320 |  | 424,354 |  | 353,626 |  | $(70,728)$ |  | $(4,508)$ |
| VP BS |  | 251,222 |  | 163,754 |  | 60,066 |  | $(103,688)$ |  | $(15,619)$ |
| Performance Improvement |  | 1,248,002 |  | 835,279 |  | 744,292 |  | $(90,987)$ |  | $(9,923)$ |
| Compl, EEO, ER, OD, Drug \& Alcohol |  | 1,199,684 |  | 791,317 |  | 625,445 |  | $(165,872)$ |  | $(14,893)$ |
| Office of Executive VP |  | 709,312 |  | 371,830 |  | 189,933 |  | $(181,897)$ |  | 7,672 |
| Capital |  | 30,185,331 |  | 19,805,451 |  | 16,479,303 |  | $(3,326,148)$ |  | 338,296 |
| Facilities Maintenance |  | 23,022,437 |  | 15,058,239 |  | 13,604,480 |  | $(1,453,759)$ |  | 57,084 |
| Capital Projects |  | 7,162,894 |  | 4,747,212 |  | 2,874,823 |  | $(1,872,389)$ |  | 281,213 |
| METRO Police |  | 17,339,396 |  | 11,481,157 |  | 11,095,120 |  | $(386,037)$ |  | $(31,666)$ |
| Finance |  | 10,257,255 |  | 6,974,109 |  | 6,280,846 |  | $(693,263)$ |  | 519,330 |
| Contingency |  | 7,158,993 |  | - |  | - |  | - |  | - |
| Service Design \& Development |  | 5,782,408 |  | 3,584,020 |  | 3,348,323 |  | $(235,697)$ |  | 210,120 |
| Safety |  | 5,725,726 |  | 3,846,852 |  | 3,562,144 |  | $(284,708)$ |  | 38,435 |
| Law |  | 3,986,858 |  | 3,064,224 |  | 3,907,402 |  | 843,178 |  | 635,493 |
| Executive (w/ Board) |  | 1,855,532 |  | 1,234,936 |  | 1,389,224 |  | 154,288 |  | 18,464 |
| Audit |  | 1,229,197 |  | 818,384 |  | 717,319 |  | $(101,065)$ |  | $(5,402)$ |
| Small Capital Expenses |  | 150,000 |  | - |  | - |  | - |  | - |
| TOTAL NET OPERATING |  | 445,000,000 |  | 290,344,019 |  | 281,719,722 |  | $(8,624,297)$ |  | 1,601,701 |

## MONTHLY BOARD REPORT <br> May 2013

## Total Net Operating Budget / Expenses by Department

 as of the end of May FY2013 vs. May FY2012| Department | $\begin{aligned} & \text { May FY2013 } \\ & \text { /ear-to-Date---- } \end{aligned}$ |  |  |  |  |  |  | May FY2012 |  |  |  | ------ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget |  | Expense |  | Variance |  | Budget |  | Expense |  | Variance |  |
| Service Delivery | \$ | 208,143,912 | \$ | 207,542,371 | \$ | $(601,541)$ | \$ | 204,386,875 | \$ | 202,361,982 | \$ | $(2,024,893)$ |
| Executive VP/CAO |  | 31,390,974 |  | 27,397,670 |  | $(3,993,304)$ |  | 59,503,832 |  | 51,797,305 |  | $(7,706,527)$ |
| Business Services |  | 29,392,548 |  | 25,838,000 |  | $(3,554,548)$ |  | 41,655,015 |  | 35,701,466 |  | $(5,953,549)$ |
| Human Resources |  | 9,949,699 |  | 9,462,440 |  | $(487,259)$ |  | 10,222,720 |  | 8,323,313 |  | $(1,899,407)$ |
| Facilities Maintenance* |  | N/A |  | N/A |  | N/A |  | 14,176,756 |  | 11,905,668 |  | $(2,271,088)$ |
| Information Technology |  | 8,923,544 |  | 7,446,177 |  | $(1,477,367)$ |  | 7,744,699 |  | 7,066,799 |  | $(677,900)$ |
| Procurement \& Materials |  | 4,815,623 |  | 4,767,558 |  | $(48,065)$ |  | 4,925,477 |  | 4,756,466 |  | $(169,011)$ |
| Marketing \& Corporate Communications |  | 3,945,806 |  | 2,973,478 |  | $(972,328)$ |  | 2,914,472 |  | 2,324,218 |  | $(590,254)$ |
| Small Business |  | 684,396 |  | 528,723 |  | $(155,673)$ |  | 672,796 |  | 614,098 |  | $(58,698)$ |
| Real Estate \& Property Management |  | 485,372 |  | 245,932 |  | $(239,440)$ |  | 539,749 |  | 302,684 |  | $(237,065)$ |
| Diversity \& Compliance |  | 424,354 |  | 353,626 |  | $(70,728)$ |  | 279,482 |  | 234,733 |  | $(44,749)$ |
| VP of Business Services |  | 163,754 |  | 60,066 |  | $(103,688)$ |  | 178,864 |  | 173,488 |  | $(5,376)$ |
| Performance Improvement |  | 835,279 |  | 744,292 |  | $(90,987)$ |  | 824,641 |  | 757,531 |  | $(67,110)$ |
| Compl, EEO, ER, OD, Drug \& Alcohol |  | 791,317 |  | 625,445 |  | $(165,872)$ |  | 654,887 |  | 535,756 |  | $(119,131)$ |
| METRO Police** |  | N/A |  | N/A |  | N/A |  | 12,277,397 |  | 11,052,735 |  | $(1,224,662)$ |
| Safety*** |  | N/A |  | N/A |  | N/A |  | 3,730,076 |  | 3,390,301 |  | $(339,775)$ |
| Office of Executive VP |  | 371,830 |  | 189,933 |  | $(181,897)$ |  | 361,816 |  | 359,516 |  | $(2,300)$ |
| Capital |  | 19,805,451 |  | 16,479,303 |  | $(3,326,148)$ |  | 1,330,166 |  | 1,061,073 |  | $(269,093)$ |
| Facilities Maintenance* |  | 15,058,239 |  | 13,604,480 |  | $(1,453,759)$ |  | N/A |  | N/A |  | N/A |
| Capital Projects |  | 4,747,212 |  | 2,874,823 |  | $(1,872,389)$ |  | 1,330,166 |  | 1,061,073 |  | $(269,093)$ |
| METRO Police** |  | 11,481,157 |  | 11,095,120 |  | $(386,037)$ |  | N/A |  | N/A |  | N/A |
| Finance |  | 6,974,109 |  | 6,280,846 |  | $(693,263)$ |  | 6,874,119 |  | 6,344,695 |  | $(529,424)$ |
| Contingency |  | - |  | - |  | - |  | - |  | - |  | - |
| Service Design \& Development |  | 3,584,020 |  | 3,348,323 |  | $(235,697)$ |  | 3,954,838 |  | 3,414,700 |  | $(540,138)$ |
| Safety*** |  | 3,846,852 |  | 3,562,144 |  | $(284,708)$ |  | N/A |  | N/A |  | N/A |
| Law |  | 3,064,224 |  | 3,907,402 |  | 843,178 |  | 1,557,957 |  | 1,572,824 |  | 14,867 |
| Executive (w/ Board) |  | 1,234,936 |  | 1,389,224 |  | 154,288 |  | 1,143,714 |  | 1,028,968 |  | $(114,746)$ |
| Audit |  | 818,384 |  | 717,319 |  | $(101,065)$ |  | 830,616 |  | 644,682 |  | $(185,934)$ |
| Small Capital Expenses |  | - |  | - |  | - |  | 75,000 |  | 3,282 |  | $(71,718)$ |
| TOTAL NET OPERATING | \$ | 290,344,019 | \$ | 281,719,722 | \$ | $(8,624,297)$ | \$ | 279,657,117 | \$ | 268,229,512 | \$ | (11,427,606) |

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## MONTHLY BOARD REPORT

May 2013
Capital, General Mobility and Debt Service Expenses
Budget vs. Actual - Month and Fiscal Year-to-Date
(\$ millions)


# MONTHLY BOARD REPORT <br> May 2013 <br> Ridership by Service Category 

|  |  |  | May-13 |  |  | YTD \% <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | May-12 | May-13 | May-13 |
| Service Category | May-12 | May-13 | vs. | YTD | YTD | vs. |
|  | Boardings | Boardings | May-12 | Boardings | Boardings | May-12 |
| Fixed Route Bus |  |  |  |  |  |  |
| Local | 4,956,583 | 5,144,238 | 3.8\% | 39,181,707 | 40,597,768 | 3.6\% |
| Park \& Ride | 654,681 | 706,225 | 7.9\% | 4,909,471 | 5,276,617 | 7.5\% |
| Subtotal Fixed Route Bus | 5,611,264 | 5,850,463 | 4.3\% | 44,091,178 | 45,874,385 | 4.0\% |
| METRORail | 919,508 | 912,012 | (0.8\%) | 7,564,711 | 7,787,407 | 2.9\% |
| Subtotal Fixed Route | 6,530,772 | 6,762,475 | 3.5\% | 51,655,889 | 53,661,792 | 3.9\% |
| Special Events * | 269 | 447 | 66.2\% | 102,137 | 174,122 | 70.5\% |
| Total Fixed Route | 6,531,041 | 6,762,922 | 3.6\% | 51,758,026 | 53,835,914 | 4.0\% |

Customized Bus Services

| METROLift | 143,899 | 149,938 | $4.2 \%$ | $1,100,443$ | $1,143,912$ | $4.0 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| METRO STAR Vanpool | 226,937 | 215,334 | $(5.1 \%)$ | $1,650,586$ | $1,659,354$ | $0.5 \%$ |
| Internal Service | 0 | 87 | - | 1,405 | 300 | $(78.6 \%)$ |
| Subtotal Customized Bus | 370,836 | 365,359 | $(1.5 \%)$ | $2,752,434$ | $2,803,566$ | $1.9 \%$ |
| Subtotal Bus and Rail | $6,901,877$ | $7,128,281$ | $3.3 \%$ | $54,510,460$ | $56,639,480$ | $3.9 \%$ |
| HOV/HOT Carpools, <br> Vanpools, and Non-METRO <br> Buses | $2,155,538$ | $2,354,880$ | $9.2 \%$ | $16,516,314$ | $16,800,314$ | $1.7 \%$ |
| Total System | $\mathbf{9 , 0 5 7 , 4 1 5}$ | $\mathbf{9 , 4 8 3 , 1 6 1}$ | $\mathbf{4 . 7 \%}$ | $\mathbf{7 1 , 0 2 6 , 7 7 4}$ | $\mathbf{7 3 , 4 3 9 , 7 9 4}$ | $\mathbf{3 . 4 \%}$ |

Fixed route ridership is reported on the same basis as in the National Transit Database
*The Special Events category of ridership reflects customer service oriented short-term additional motor bus service provided for events at Reliant Park such as football games and RODEO Houston.

Fixed Route and Total System Ridership
FY2012- FY2013



* Note: Starting in FY13 the reporting of Complaint Contacts per 100,000 boardings is modified to be consistent with Service Delivery's internal FY13 Scorecard reporting.


# MONTHLY BOARD REPORT May 2013 <br> Performance Statistic Definitions 

Bus and Rail Accidents - An accident is a transit incident with passenger injuries that require immediate medical treatment away from the scene or a collision between a revenue vehicle and an object such that the amount of damage exceeds $\$ 1,000$. Bus accidents (which include METROLift) and rail accidents are reported separately and in terms of the absolute number of accidents and the relative number of accidents per 100,000 vehicle miles. Rail accidents reflect collisions between METRORail and other vehicles, pedestrians, or bicyclists. This definition has been revised beginning in FY2011 to include pedestrian accidents.

Major Security Incidents - The total Major Security Incidents is based on two industry standards: the FBI Uniform Crime Report and the National Transit Database (NTD) Report issued by the Federal Transit Administration (FTA). The eight (8) categories included are: homicide, forcible rape, robbery, aggravated assault, burglary, larceny and theft, motor vehicle theft and arson. This metric is reported both in terms of the absolute number of incidents and the number of incidents per 100,000 boardings.

Major Security Incidents = METRO Properties - The total Major Security Incidents - METRO Properties is the number of incidents that occur at Park and Ride lots, Transit Centers, on-board buses and trains and on Light Rail Vehicle (LRV) platforms. This metric is reported both in terms of the absolute number of incidents and the number of incidents per 100,000 boardings.

On-Time Performance (OTP) - A local bus is considered on-time if it does not leave early and is within a five (5) minute window after the scheduled departure time. A Park and Ride bus is considered on-time if it does not depart early (except in the morning when a bus can leave from a Park and Ride lot when full) and is within a five (5) minute window after the scheduled departure time, with measurements during peak hours. OTP is measured by the IVOMS system which calculates data to the second, and the five (5) minute window is defined as anything less than six (6) minutes. For METRORail, a train departing from the beginning of the line or arriving at the end of the line less than five (5) minutes after the scheduled time is considered ontime.

Mean Distance Between Bus Mechanical Failure (MDBF) - MDBF reflects any mechanical issue encountered during operation of the vehicle in revenue service that requires a maintenance action resulting from a mechanical failure. Mechanical failures include warranty and fleet defects but exclude accidents. This indicator is for the bus system but excludes METROLift.

Complaint Contacts - Patrons may contact METRO's Customer Care Center to express dissatisfaction with METRO. Contacts made via telephone and over the internet which result in a complaint record being generated in the Public Comment System are reported as the number of contacts per 100,000 boardings. This reporting of Complaint Contacts was modified starting in FY2013 to be consistent with Service Delivery's internal FY13 Scorecard.

Commendations - Patrons may contact METRO's Customer Care Center to recognize, compliment or praise a METRO employee or the METRO organization for exemplary work or performance. Contacts made via telephone, internet, email or mail which result in a commendation record being generated in the Public Comment System are reported only on the basis of the absolute number of contacts received.

Average Call Center Answer Delay - METRO is committed to providing customers with accurate, customerfriendly bus and service information in a timely manner. Customers may obtain bus information over METRO's website and by telephone using an interactive voice response system without speaking to a representative and with no customer wait time. For those customers who prefer to speak with a representative, METRO's goal is to answer their calls in 120 seconds or less.

## MONTHLY BOARD REPORT

May 2013
Balance Sheet

|  | May 30, 2012 (\$) | May 30,2013 (\$) | Change (\$) |  |
| :--- | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
| Cash | $\$$ | $1,937,879$ | $\$$ | $3,855,611$ |
| Receivables | $100,394,342$ | $1,917,732$ |  |  |
| Inventory | $16,957,025$ | $115,742,289$ | $15,347,947$ |  |
| Investments | $529,863,332$ | $20,361,679$ | $3,404,654$ |  |
| Other Assets | $225,471,133$ | $381,462,565$ | $(148,400,767)$ |  |
| Debt Issuance Costs | $8,524,091$ | $99,852,881$ | $(125,618,252)$ |  |
| Property Net of Depreciation | $1,986,627,036$ | $8,100,333$ | $(423,758)$ |  |
| Land \& Improvements | $483,649,247$ | $2,362,064,504$ | $375,437,468$ |  |
| Total Assets and Other | $\mathbf{3 , 3 5 3 , 4 2 4 , 0 8 4}$ | $\mathbf{4 1 1 , 4 2 9 , 2 2 5}$ | $(72,220,022)$ |  |

## Liabilities

| Trade Payables | $58,908,209$ | $34,696,814$ | $(24,211,395)$ |
| :--- | ---: | ---: | ---: |
| Accrued Payroll | $21,897,151$ | $25,887,451$ | $3,990,300$ |
| Commercial Paper | $189,000,000$ | $189,000,000$ | - |
| Long-Term Liabilities | $1,063,096,455$ | $1,066,653,911$ | $3,557,456$ |
| Other Liabilities | $224,020,482$ | $86,029,340$ | $(137,991,142)$ |
| Total Liabilities | $\mathbf{1 , 5 5 6 , 9 2 2 , 2 9 6}$ | $\mathbf{1 , 4 0 2 , 2 6 7 , 5 1 6}$ | $(\mathbf{1 5 4 , 6 5 4 , 7 8 0 )}$ |
|  |  |  |  |
| Net Assets - Retained | $1,796,501,788$ | $2,000,601,571$ | $\mathbf{2 0 4 , 0 9 9 , 7 8 3}$ |


| Total Liabilities and Net Assets | $\$ 3,353,424,084$ | $\$$ | $3,402,869,087$ | $\$$ | $49,445,003$ |
| :--- | :--- | :--- | :--- | :--- | :--- |


[^0]:    * Facilities Maintenance moved from Business Services to Capital Programs between FY2012 and FY2013.
    ** METRO Police moved outside of Executive VP between FY2012 and FY2013.
    *** Safety moved outside of Executive VP between FY2012 and FY2013.

